## **GLA BOARD - WORKPLAN**

January*	April	July	October
<ul> <li>Approval of 3-year strategic plan</li> <li>Approval of Business plan</li> <li>Approval of budget for following financial year/medium term forecast</li> <li>Board declarations of interest for previous calendar year</li> <li>Review of Board performance</li> </ul>	<ul> <li>Review of first draft of the ARA</li> <li>Update re 3-year Strategic Plan/Business Plan/Budget</li> <li>Annual review of standing orders</li> <li>6-month review of risk appetite for all risks</li> <li>Chair's report to the Board from the remuneration committee re CEO performance/objectives</li> </ul>	<ul> <li>Review of ARA process (also see below re ARC chair's report)</li> <li>Annual review of risk register</li> <li>Timetable of meetings</li> </ul>	<ul> <li>Review of 3-year strategic plan</li> <li>Review of business plan</li> <li>Draft budget for following financial year</li> <li>Review of licence fees</li> <li>6-month review of risk appetite</li> </ul>
Standing items	Standing items	Standing items	Standing items
<ul> <li>Action points from previous Board</li> <li>Review of performance management</li> <li>Appetite setting for any new risks</li> <li>ARC Chair's report</li> <li>Liaison Group update</li> </ul>	<ul> <li>Action points from previous Board</li> <li>Review of performance management</li> <li>Appetite setting for any new risks</li> <li>ARC Chair's report</li> <li>Liaison Group update</li> </ul>	<ul> <li>Action points from previous Board</li> <li>Review of performance management</li> <li>Appetite setting for any new risks</li> <li>ARC Chair's report (to cover sign-off of ARA)</li> </ul>	<ul> <li>Action points from previous Board</li> <li>Review of performance management</li> <li>Appetite setting for any new risks</li> <li>ARC Chair's report</li> <li>Liaison Group update</li> </ul>
		Liaison Group update	

<sup>\*</sup>Board members to acknowledge and sign Anti-Bribery Policy